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Question: 88

What does a well-written user story describe?

- A. A fixed outcome.
- B. The expectations of the product owner.
- C. The needs of all users.
- D. The customers' perspective.

Answer: D

Question: 89

What may be NOT decided during the INCEPTION stage of a Disciplined Agile project?

- A. Initial architecture
- B. Deployment strategy
- C. High level scope
- D. Test strategy

Answer: B

Explanation:

Deployment strategy may be determined during Construction

Question: 90

True or False: In general, it is preferable to have long standing product teams rather than ad-hoc or project based teams

- A. FALSE
- B. TRUE

Answer: B

Explanation:

Long standing product teams are able to deliver sustainable value over a period of time

Question: 91

Why is the retrospective an important agile ceremony?

- A. It prohibits stakeholders who attended the demo from giving additional requests to the team.
- B. It allows the team time to focus on how they can better work together moving forward.
- C. It provides the product owner with the opportunity to see how well the team works together.
- D. It allows the team to organize the product backlog into categories which are meaningful to them.

Answer: B

Explanation:

A retrospective is a technique that teams use to reflect on how effective they are and hopefully to identify potential process improvements to experiment with [W, Kerth]. (Choose Your WoW, Enhance Retrospectives Through Guided Improvement Options, page 17).

Question: 92

True or False: All of the process choices presented in a goal diagram may not be viable in a given situation

- A. FALSE
- B. TRUE

Answer: B

Explanation:

Some of the process choices may not work well in certain circumstances

Question: 93

Which of the following is one of the 4 views of Disciplined Agile?

- A. Technology
- B. Enterprise
- C. Mindset
- D. Goals

Answer: C

Explanation:

The four views of DA are People, Practices, Flow and Mindset

Question: 94

Governance in a DA project means all of the following except:

- A. Administer rewards and recognition
- B. Ensuring compliance with a regulatory standard
- C. Complete freedom to the team to make decisions
- D. Creating forums for sharing knowledge
- E. Making decisions about funding
- F. Having defined process for decision making

Answer: C

Explanation:

Although DA teams will enjoy a high degree of autonomy, they may not have freedom to make any decisions of their own free will

Question: 95

The primary function of the "Business Operations" process blade is:

- A. To monitor and guide teams to remove any barriers that they may experience
- B. To provide services to customers and support your products
- C. To ensure cash flow in the organization ensuring that the money is spent well
- D. To monitor the competitive landscape and come up with appropriate promotional strategies

Answer: B

Explanation:

The business operations process blade supports the operations that sustains the business

Question: 96

True or False: The FLOW view for Disciplined Agile means that there are no starts and stops in any DA project

- A. TRUE
- B. FALSE

Answer: B

Explanation:

Flow means the team should try and ensure smooth flow of work as far as possible. It is not that work will not start or stop

Question: 97

Which role on the delivery team builds the product right

- A. Team Member
- B. Product Owner
- C. Team Lead
- D. Architecture Owner

Answer: D

Explanation:

The answer on the real PMI exam provided by Pearson Vue is the one selected on the practice exam unless it against what we can check in the book, Figure 4.4 page 67. I'll place this note on the question explanation.

Architecture Owner: Is responsible to build the product right. (Choose Your WoW, The Three Leadership Roles, figure 4.4, page 78).

Question: 98

What is the architecture owner responsible for?

- A. Working cross-functionally to deliver the solution
- B. Removing impediments
- C. Mitigating key technical risks
- D. Determining the priorities for the solution

Answer: C

Explanation:

Table 4.1. (Choose Your WoW, Tailoring DAD Team Roles for Your Organization, page 67).

Question: 99

Which of these tools or techniques should be used to sequence work to deliver value quickly?

- A. Minimum business increment (MBI)
- B. Minimum viable product (MVP)
- C. Work in process (WIP) limits
- D. Planning Poker

Answer: A

Explanation:

Job sequencing: Sequence MBIs in order of what can realize the most value more quickly, compared to the others.

Question: 100

Who defines the amount of work to be completed during an iteration?

- A. The team members based on their understanding of the team's current capacity.
- B. The quality tester based on their estimation of how much completed work can be tested.
- C. The team lead who is responsible for ensuring that the work gets done.
- D. The product owner based on their estimation of what should be done.

Answer: A

Explanation:

Product owner (PO). A product owner is responsible for working with stakeholders to identify the work to be done, prioritize that work, help the team to understand the stakeholders' needs, and help the team interact effectively with stakeholders [ScrumGuide]. (Choose Your WoW, People First: Roles, Rights, and Responsibilities, page 46)

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