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Question #274 Section 6

A new project has been set. Four main stakeholders besides the project manager and four other team members have been identified.
How many communication channels are available?

- A. 8
- B. 18
- C. 36
- D. 40

Answer: C
Reference:
https://www.izenbridge.com/blog/how-to-calculate-communication-channels/

Question #275 Section 6

A project conducts regular standup meetings to keep everyone updated on what each one of them is working on. What type communication is this?

- A. Informal
- B. Unofficial
- C. Formal
- D. Hierarchical

Answer: A
Reference:
https://yodiz.com/help/agile-scrum-meetings/

Question #276 Section 6

Which of the following are processes associated with Project Cost Management?

- A. Develop Costs, Estimate Costs, Determine Budget, Control Costs
- B. Develop Budget, Determine Budget, Determine Risks, Control Costs
- C. Plan Cost Management, Estimate Costs, Determine Budget, Control Costs
- D. Plan Budget Management, Determine Budget, Create Cost Accounts, Control Costs

Answer: C
Reference:
https://blog.masterofproject.com/cost-management/

Question #277 Section 6

A project manager called for a team meeting to estimate the project effort. During the session, the team went on to identify all the deliverables and analyzed the related work. Each of the analyzed deliverables were estimated.
Which estimation method did the team use?

- A. Rolling wave planning
- B. Expert judgment
- C. Decomposition
- D. Data analysis

Answer: C

Question #278 Section 6

A project manager uses their networking skills to build agreement with a difficult stakeholder. What level of influence did the project manager apply?

- A. Project level
- B. Organizational level
- C. Industry level
- D. Influential level

Answer: C

Question #279 Section 6

A project had four phases, and at the end of the third phase, the project manager realized that some of the project execution steps could have been improved to avoid team burn out
What should the project manager have done differently?

- A. Conduct performance reviews
- B. Review quality reports with the project team
- C. Hold regular meetings with the project team
- D. Conduct a retrospective session at the end of each phase

Answer: D

Question #280 Section 6

A project manager is in the process of working with stakeholders to meet their needs and expectations, and identifying and fostering communication and involvement. Which process does this typically represent?

- A. Monitor Stakeholder Engagement
- B. Monitor Communications
- C. Manage Communications
- D. Manage Stakeholder Engagement

Answer: D
Reference:
https://www.memrise.com/course/352178/pmbok-5-project-management-exam-study/52/

Question #281 Section 6

Stakeholder identification and engagement should begin during what phrase of the project?

- A. After the project management is completed
- B. After the stakeholder engagement plan is completed
- C. As soon as the project charter has been approved
- D. After the communications management plan is completed

Answer: C
Reference:
https://pmstudycircle.com/2012/06/identify-stakeholders-project-management/

Question #282 Section 6

What type of risk is Variability risk?

- A. Emerging risk
- B. Non-event risk
- C. Ambiguity risk
- D. Integrated risk

Answer: D

Question #283 Section 6

A project manager is talking with their manager about the advantages of following a particular project management approach. What component of the project manager's sphere of influence does this represent?

- A. The project
- B. The organization
- C. Professional discipline
- D. Across disciplines

Answer: C

Question #284 Section 6

What is the main benefit of the lessons learned register?

- A. Provides validation requirements
- B. Supplies monitoring and reporting methods
- C. Improves the performance of future projects
- D. Documents the status of deliverables and project results

Answer: C

Question #285 Section 6

What major skill sets comprise the PMI Talent Triangle?

- A. Technical project management, technology management, and strategic and business management
- B. Technical project management, leadership, and strategic and business management
- C. Leadership, operational management, and technical project management
- D. Organizational management, operational management, and technology management

Answer: B
Reference:
https://www.pmi.org/learning/training-development/talent-triangle#:~:text=The%20ideal%20skill%20set%20%E2%80%94%20the,%E2%80%94%20and%20now%2C%20digital%20skills
.

Question #286 Section 6

What tool or technique will establish expected behaviors for project team members?

- A. Ground rules
- B. Decision making
- C. Power/influence grid
- D. Stakeholder engagement assessment matrix

Answer: A

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